



Model Institute of Engineering  
& Technology (Autonomous)  
Course Handout

Kot, Bhalwal, Jammu

## COURSE HANDOUT

HUMAN RESOURCE MANAGEMENT (BBAMJ-504)

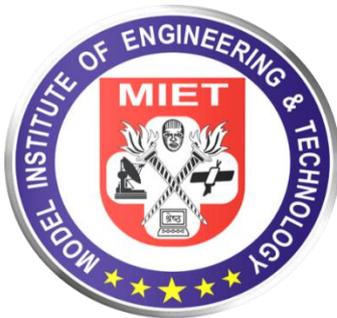
BBA-5<sup>th</sup> SEMESTER

ACADEMIC YEAR (2024-25)

**Ms. Diksha Mahajan**

Assistant Professor

School of Management



School of Management

Model Institute of Engineering & Technology (Autonomous)

Kot Bhalwal , Jammu - 181122

[www.mietjmu.in](http://www.mietjmu.in)



Dr. Arun K. Gupta Teaching-Learning Centre

Version 1.1

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Course Code	Course Name	Course Type	Cd	L	T	P	Marks		
							Sessional	Final Exam	Total
BBAMJ-504	Human Resource Management	Major	4	4	0	0	40	60	100

### COURSE OUTCOMES

At the end of the course the student will be able to:	
CO1	Describe the role and significance of HRM in organizational success.
CO2	Articulate the process of Recruitment and Selection
CO3	Assess Training needs of the employees
CO4	Analyze the Compensation and performance management system
CO5	Evaluate the Current Trends and Future Challenges in HRM

#### Unit-I

**Introduction to HRM:** Definition, nature, and scope of HRM, Importance of HRM in organizations, Evolution and Development of HRM, Functions and roles of HR managers, HR planning: objectives, policies, and departmental organization

(10 Hours)

#### Unit-II

**HR Planning and Staffing:** Selection: Features, Objectives; Recruitment- Meaning, sources and methods, new approaches to Recruitment- E-Recruitment (Job Portals and LinkedIn hiring); Selection – Concept and Process, Difference between Recruitment and Selection.

(10 Hours)

#### Unit-III

**Training and Development:** Concept, Methods and types of Training, Importance of Training and Development, Training Needs identification and Assessment; Development-Concept, Evolution, Methods and Importance Evaluation Training vs development.

(10 Hours)

#### Unit-IV

**Compensation and Performance Management:** Unit IV: Compensation and Performance Management: Concept, objectives and Importance of Performance Appraisal, Process and Methods of Performance Appraisal, 360 Degree Feedback System; Compensation: Nature, objectives, classification and Factors influencing employee compensation; Performance management tools.

(9 Hours)

#### Unit-V

**Current Trends and Future Challenges in HRM:** Trends in HRM, Technological Advancements in HRM, Ethical Issues in HRM, Future Directions in HRM Issues, Impact of technology on HR practices, Diversity and inclusion in the workplace, Managing a global workforce.

(9 Hours)

#### Textbooks

S.No	Name of the Books	Name of the Author	Publisher Name	Edition (Pub.Yr.)
1	Human Resource Management	Gary Dessler	Pearson	16 <sup>th</sup> (2023)
2.	Human Resource Management	K Aswathappa	Mc Graw Hills	9 <sup>th</sup> (2021)



**Reference Books**

S.No	Name of the Books	Name of the Author	Publisher Name	Edition (Pub.Yr.)
1	Managing Human Resources	Luis R. Gomez-Mejia, David B. Balkin, and Robert L. Cardy:	Pearson	9 <sup>th</sup> (2020)

COURSE PLAN		
Unit-I Introduction to HRM		
S.No	Topics	Recommended Books
1	Definition, nature, and scope of HRM	Book 2, Ch.1
2	Importance of HRM in organizations	Book 1, Ch.1
3	Evolution of HRM	Book 2, Ch.1
4	Development of HRM	<a href="https://www.researchgate.net/publication/234017585_THE_DEVELOPMENT_OF_HUMAN_RESOURCE_MANAGEMENT_FROM_A_HISTORICAL_PERSPECTIVE_AND_ITS_IMPLICATIONS_FOR_THE_HUMAN_RESOURCE_MANAGER">https://www.researchgate.net/publication/234017585_THE_DEVELOPMENT_OF_HUMAN_RESOURCE_MANAGEMENT_FROM_A_HISTORICAL_PERSPECTIVE_AND_ITS_IMPLICATIONS_FOR_THE_HUMAN_RESOURCE_MANAGER</a>
5	Functions and roles of HR managers	<a href="https://fhsu.pressbooks.pub/hr-fundamentals/chapter/chapter-3-the-functions-of-modern-hr-practice/">https://fhsu.pressbooks.pub/hr-fundamentals/chapter/chapter-3-the-functions-of-modern-hr-practice/</a>
6	HR planning: objectives, policies, and departmental organization.	Book 2, Ch.4
Unit-II HR Planning and Staffing		
7	Selection: Concept, Features, Objectives, Process and Importance.	Book 1, Ch.6
8	Recruitment- Meaning, sources and methods, new approaches to Recruitment	Book 1, Ch.5
9	E-Recruitment (Job Portals and LinkedIn hiring)	<a href="https://www.researchgate.net/publication/365636039_Innovative_Way_of_Using_Human_Resource_Portals_for_E-Recruitment_and_Selection">https://www.researchgate.net/publication/365636039_Innovative_Way_of_Using_Human_Resource_Portals_for_E-Recruitment_and_Selection</a>
10	Difference between Recruitment and Selection.	Book 1, Ch.6
Unit-III Training and Development		
11	Concept, Methods and types of Training,	Book 2, Ch-8
12	Importance of Training and Development,.	Book 2, Ch.8
13	Training Needs identification and Assessment	Book 2, Ch.8
14	Development-Concept, Evolution, Methods and Importance Evaluation	Book 1, Ch.8
15	Training vs development	Book 1, Ch.8
Unit-IV Compensation and Performance Management		
16	Concept, objectives and Importance of Performance Appraisal,	<a href="https://ebooks.inflibnet.ac.in/edup04/chapter/performance-appraisal-meaning-objectives-and-stages-of-performance-appraisal/">https://ebooks.inflibnet.ac.in/edup04/chapter/performance-appraisal-meaning-objectives-and-stages-of-performance-appraisal/</a>



17	Process and Methods of Performance Appraisal,	Book 1, Ch.9
18	360 Degree Feedback System	Book 1, Ch.9
19	Compensation: Nature, objectives,	Book 2, Ch.12
20	Classification and Factors influencing employee compensation	Book 1, Ch.12
21	Performance management tools	Book 1, Ch.9
<b>Unit-V Current Trends and Future Challenges in HRM</b>		
22	Trends in HRM, Technological Advancements in HRM	Book 2, Ch.8
23	Ethical Issues in HRM	<a href="https://www.academia.edu/1289332/ETHICAL_ISSUES_IN_HUMAN_RESOURCE_MANAGEMENT">https://www.academia.edu/1289332/ETHICAL_ISSUES_IN_HUMAN_RESOURCE_MANAGEMENT</a>
24	Future Directions in HRM Issues	<a href="https://www.sciencedirect.com/science/article/abs/pii/S1053482215000042">https://www.sciencedirect.com/science/article/abs/pii/S1053482215000042</a>
25	Impact of technology on HR practices	<a href="https://www.linkedin.com/pulse/technology-human-resource-management-shaping-hr-next-10-s-mohanty/">https://www.linkedin.com/pulse/technology-human-resource-management-shaping-hr-next-10-s-mohanty/</a>
26	Diversity and inclusion in the workplace	<a href="https://www.pewresearch.org/social-trends/2023/05/17/diversity-equity-and-inclusion-in-the-workplace/">https://www.pewresearch.org/social-trends/2023/05/17/diversity-equity-and-inclusion-in-the-workplace/</a>
27	Managing a global workforce.	<a href="https://www.researchgate.net/publication/373581220_Managing_the_Global_Workforce">https://www.researchgate.net/publication/373581220_Managing_the_Global_Workforce</a>

#### ADDITIONAL WEB RESOURCES

1.	<b>MOOC:</b> Human Resource Management: HR for People Managers Specialization <a href="https://www.coursera.org/specializations/human-resource-management">https://www.coursera.org/specializations/human-resource-management</a>
2.	<b>NPTEL:</b> Video lectures on Human Resource Management by DR.PRAKASH PILLAI R, Loyola College of Social Sciences <a href="https://onlinecourses.swayam2.ac.in/cec24_mg21/preview">https://onlinecourses.swayam2.ac.in/cec24_mg21/preview</a>

#### GRADING AND ASSESSMENT

- **Sessional Test:** 20 marks
- **Assignment:** 10 marks
- **Attendance:** 10 marks
- **Final Examination:** 60 marks

#### COURSE POLICIES

- **Attendance:** Minimum 75% attendance is mandatory to appear in the final examination of the course.
- **Academic Integrity:** MIET's academic integrity policies apply. Plagiarism will not be tolerated.
- **Late Submissions:** Assignments and projects must be submitted by the specified timelines.



### FACULTY INFORMATION

- **Office Hours**

Tuesday (12:05 PM - 12:55 PM)

Friday (12:05 PM - 12:55 PM)

- **Contact Information**

[diksha.mba@mietjammu.in](mailto:diksha.mba@mietjammu.in)